

Sustainable and Responsible Investment

A few ideas on where we are and where we are heading to. ESG practices are considered good indicators regarding the reliability of a company's governance and management models and therefore something to pay attention to when making investment decisions.

MAINSTREAM	THIS IS NOT NEW	THE QUEST FOR RELIABILITY	WHAT WE DO/DON'T KNOW	WHAT IS COMING
Over half of the world's top 100 asset managers have already included ESG issues in their investment policies.	Quality of management Intelligent investor WEF	Intangibles Corporate life expectancy Due diligence Nasty surprises	ESG, MOSTLY G In-house and external research Different approaches	More ESG Stewardship codes Governance requirements: transparency and engagement

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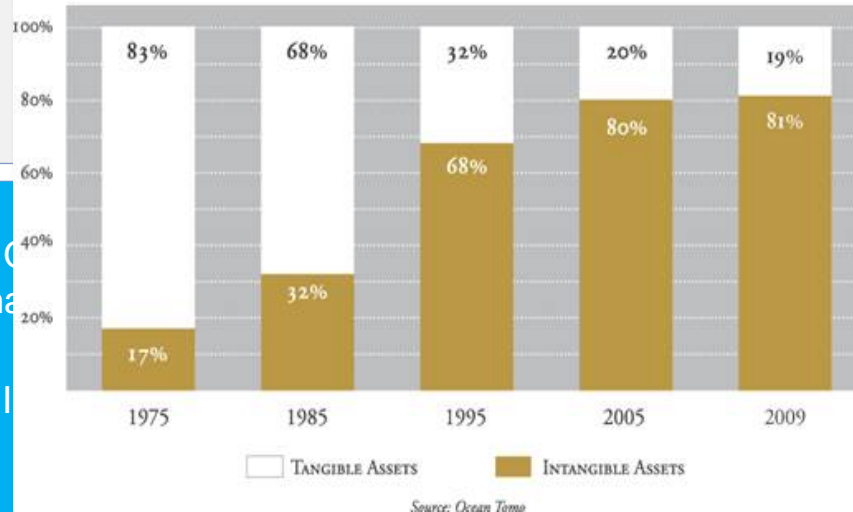
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TH

COMPONENTS OF S&P 500 MARKET VALUE



WEF

Nasty surprises

Different approaches

WHAT IS COMING

More ESG

Stewardship codes

Governance requirements: transparency and engagement

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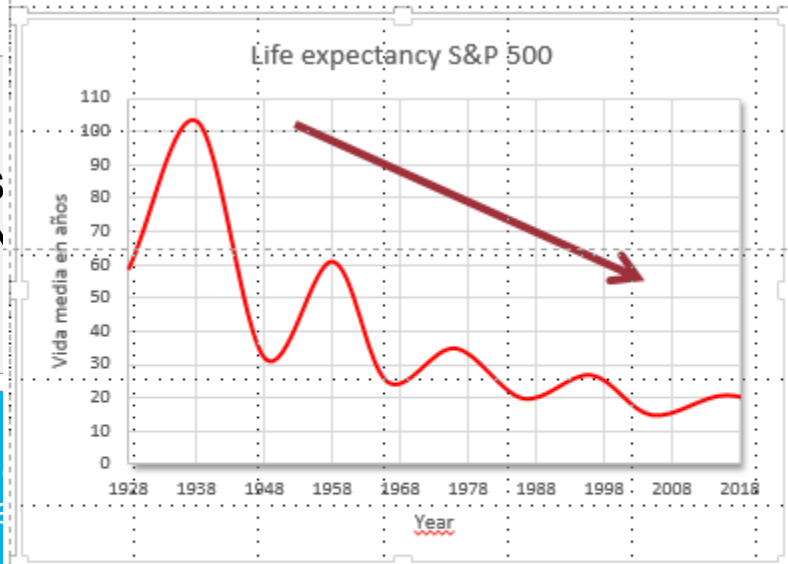
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THIS NOW

Quantitative
management
Investment
value



Average life expectancy down by 75%. Average CEO tenure down by half since 2000. Life expectancy at Fortune 500 stands at 30 years.

WHAT IS COMING

More ESG
Stewardship codes
Governance requirements: transparency and engagement

Nasty surprises

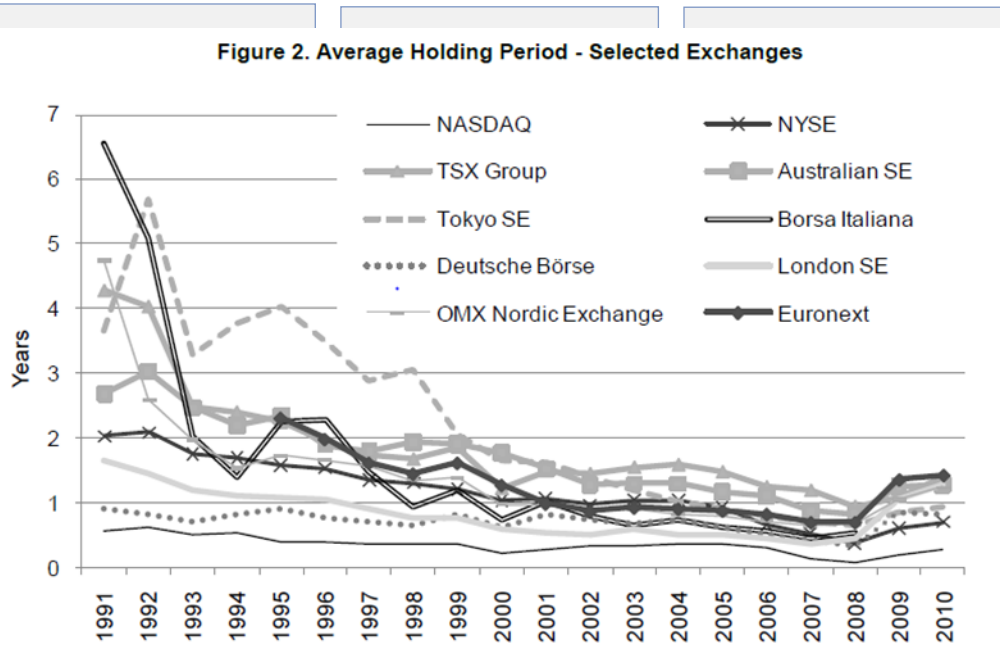
Different approaches

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